

Monday 16 th	Tuesday 17 th	Wednesday 18 th	Thursday 19 th	Friday 20 th
<p>9:00 am</p> <p><i>Session 1</i></p> <p>Initiation to Project Management</p> <p>Instructor: Stephane Barritault, MSc MPH, Vice President OTR3 November 16, 2020: 9-12h</p>	<p>9:00 am</p> <p><i>Session 3</i></p> <p>General introduction to financial analysis & budget planning</p> <p>Instructor: Stephane Barritault, November 17, 2020: 9h-12h</p>	<p>9:00 am</p> <p><i>Session 5</i></p> <p>Financial part of a business plan - continued (graded group work)</p> <p>Instructor: Stephane Barritault, November 18, 2020: 9h-12h</p>	<p>9:00 am</p> <p><i>Session 7</i></p> <p>Organizational environments, strategic planning and decision making. Case study analysis & instructions to group work</p> <p>Instructor: Teresa Durães, November 19, 2020: 9h-12h</p>	<p>9:00 am</p> <p><i>Session 9</i></p> <p>Change management</p> <p>Instructor: Teresa Durães, November 20, 2020: 9h-12h</p>
12:00 pm Lunch	12:00 pm Lunch	12:00 pm Lunch	12:00 pm Lunch	12:00 pm Lunch
<p>1:00 pm - 4:00 pm</p> <p><i>Session 2</i></p> <p>General introduction to financial reporting and accounting</p> <p>Instructor: Stephane Barritault, November 16, 2020: 13h-16h.</p>	<p>1:00 pm - 4:00 pm</p> <p><i>Session 4</i></p> <p>Financial part of a business plan</p> <p>Instructor: Stephane Barritault, November 17, 2020: 13h-16h</p>	<p>1:00 pm - 4:00 pm</p> <p><i>Session 6</i></p> <p>Economic evaluation of health services & programs Organizational performance, what to measure, how to measure</p> <p>Instructor: Teresa Durães, MHA, hospital managing director, November 18, 2020: 13h-16h</p>	<p>1:00 pm - 4:00 pm</p> <p><i>Session 8</i></p> <p>Organizational change</p> <p>Instructor: Teresa Durães, November 19, 2020: 13h-16h</p>	<p>1:00 pm - 4:00 pm</p> <p><i>Session 10</i></p> <p>Group work presentations and classes sum-up</p> <p>Instructor: Teresa Durães, November 20, 2020: 13h-16h</p>